ICT, Digital Strategy & Communications; Estates and Tenancy Management, Business and Technical Support)						Net Variation from 2016/17 Budget					
Management, Business and Technical Support)		0047/40	0040440	0040/00	0000/04	0004/00					
		2017/18	2018/19	2019/20	2020/21	2021/22					
Description	Theme	£(000s)	£(000s)	£(000s)	£(000s)	£(000s)					
Full Year Effect of Prior Year Savings											
Facilities Management - Contract Management & Service											
Convergence	Effective										
Full Year Effect of 2016/17 Facilities Management savings proposals	Procurement	(100)	0	0	0	0					
Cumulative Impact of Existing Savings Proposals		0	(1,993)	(2,018)	(1,766)	(1,766)					
Full Year Effect of Prior Year Savings		(100)	(1,993)	,	, ,	`					
l dir real Effect of Frior real Gavings		(100)	(1,333)	(2,010)	(1,700)	(1,700)					
New Savings Proposals											
BID reviews - ICT phase 2											
Phase 2 of the BID Review, to include a new delivery model for the	Service Transformation	(750)	0	0	0	0					
ICT Service, initial view of savings and efficiencies generated by the											
new Service, and savings from a review and consolidation of existing											
licences and contracts.											
BID reviews - Business and Technical support											
A range of staffing efficiencies relating to the merging of the Local	_	(354)	(25)	0	0	0					
Land Charges and Application Processing Teams, the deletion of	Service										
fixed term posts in Tech Support teams, review of work transferred	Transformation										
from HRD and NYGL, and review of Executive Assistants. (Original											
business case approved April 16)											
Facilities Mangement contracts	Effective Procurement	(000)									
Review of existing Facilities Management contracts and proposed		(332)	0	0	0	0					
cost reductions from insourcing work through the use of existing in-											
house resources. Further savings from a review of operating costs following energy efficiency measures at the Civic Centre.											

General Fund - Residents Services Savings (Asset Management;		Net Variation from 2016/17 Budget					
ICT, Digital Strategy & Communications; Estates and Tenancy Management, Business and Technical Support)		2017/18	2018/19	2019/20	2020/21	2021/22	
Description	Theme	£(000s)	£(000s)	£(000s)	£(000s)	£(000s)	
Zero based reviews	Zero Based Review						
Zero based review of expenditure budgets following analysis of 15/16 outturn		(73)	0	0	0	0	
Zero based reviews	Zero Based Review						
Zero based review of income budgets following analysis of 15/16 outturn		(10)	0	0	0	0	
Capitalisation of Transformation Expenditure							
Legislation changes allowing the funding of Transformation costs through flexible use of capital receipts	Zero Based Review	(252)	0	252	0	0	
Review of Estates Non-staffing Budgets							
Review on non-staffing budgets following a review of the garages budget position and handback of the Warnford Industrial Estate site.	Zero Based Review	(122)	0	0	0	0	
New Savings Proposals		(1,893)	(25)	252	0	0	
Total Residents Services Savings		(1,993)	(2,018)	(1,766)	(1,766)	(1,766)	
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